

PMI CAPM - Preview Exam Prep

During project execution, a team member comes to the project manager because he is not sure of what work he needs to accomplish on the project. Which of the following documents contain detailed descriptions of work packages?

- a) WBS Dictionary
- b) Activity List
- c) Project scope statement
- d) Scope management plan

What is an affinity diagram?

- a) It is used to provide a direct way of viewing individuals in their environment and how they perform.
- b) It is also called “job shadowing”.
- c) It enhances brainstorming with a voting process to prioritize ideas.
- d) It allows large numbers of ideas to be classified into groups for review and analysis.

You are part of a new development project. As part of the project you are planning your quality management. Which of the following statements on quality planning is inaccurate?

- a) During quality planning, you should be aware of governmental regulations, rules, standards, and guidelines specific to the application area.
- b) Quality planning is performed in parallel with the other project planning processes.
- c) During quality planning, you can use change requests to take corrective or preventive action or to perform defect repair.
- d) You can use cost benefit analysis as technique to see is it worth spending money for quality

PMI CAPM - Preview Exam Prep

There are many theories regarding the motivation of the project team and what that means for a successful management. Theory X management is based upon an assumption that:

- a) Team members are inherently unmotivated and need strong guidance
- b) Absenteeism is tied to poor working conditions
- c) Profits are tied to meeting the project's baseline milestones
- d) Quality improvements lie in the hands of quality circles.

A project manager is leading a project to investigate the feasibility of constructing a dam to generate hydroelectric power. The project needs to be analyzed from technical, economic, and social points of view. The project manager has created the project charter on behalf of the project sponsor, and it is now approved. Which of the following processes should be performed next?

- a) Develop Project Management Plan
- b) Identify Risks
- c) Determine Budget
- d) Identify Stakeholders

A project is six months into its nine-month projected duration, and the project manager is reporting that the project is at least three months behind schedule because certain key stakeholders were resistant to any changes that might occur as outcomes of the project. What might have been done differently during project planning to have avoided this situation?

- a) Better execution of the Manage Stakeholder Engagement process
- b) Development of a stakeholder engagement assessment matrix
- c) Creation of a comprehensive stakeholder register
- d) Establishment of a more robust communications management plan